

Rusk Co. Memorial Hospital & Nsg. Home  
 900 College Avenue West  
 Ladysmith, WI 54848  
 (715) 532-5561

Type:                   GMS  
 Control:           County  
 Fiscal Year:   01/01/02 to 12/31/02

County:           Rusk  
 Analysis Area:   West Central (5A)  
 Volume Group:   3

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 5A		Volume Group 3		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	25.0%	57.4%	0.44	40.7%	0.61	33.3%	0.75	29.0%	0.86
Obstetrics	11.3%	39.6%	0.28	25.7%	0.44	20.6%	0.55	11.1%	1.01
Pediatrics	12.3%	48.0%	0.26	19.5%	0.63	13.4%	0.92	11.8%	1.05
Total hospital	21.3%	55.9%	0.38	40.7%	0.52	31.9%	0.67	23.8%	0.89
Average Census (Patients)									
Adult medical-surgical	6.0	30.4	0.20	14.0	0.43	7.7	0.78	7.0	0.86
Obstetrics	0.7	3.9	0.18	1.5	0.44	0.9	0.77	0.7	1.01
Pediatrics	0.1	1.8	0.07	0.1	1.41	0.1	1.16	0.1	1.05
Total hospital	7.5	55.4	0.13	21.3	0.35	10.4	0.72	8.3	0.89
Average Length of Stay (Days)									
Adult medical-surgical	3.2	3.9	0.80	3.2	0.99	3.3	0.97	3.6	0.87
Obstetrics	2.1	2.4	0.87	2.3	0.92	2.2	0.92	2.1	0.97
Pediatrics	1.7	2.4	0.68	2.1	0.80	1.9	0.87	1.7	1.01
Total hospital	3.1	4.3	0.71	3.3	0.92	3.0	1.01	3.4	0.91
Surgical Operations									
Inpatient	86	1,424	0.06	546	0.16	218	0.39	94	0.91
Outpatient	468	3,187	0.15	1,316	0.36	963	0.49	529	0.88
Inpatient as % of all surgeries	15.5%	30.9%	0.50	29.3%	0.53	18.5%	0.84	15.1%	1.03
Outpatient Visits									
Non-emergency visits	25,839	75,046	0.34	34,358	0.75	24,411	1.06	26,014	0.99
Emergency visits	6,332	14,086	0.45	6,829	0.93	5,581	1.13	5,744	1.10
Full-time Equivalents (FTEs)									
Administrators	4.8	14.8	0.33	9.4	0.51	5.1	0.94	5.5	0.89
Nurses, licensed	28.3	160.1	0.18	68.9	0.41	40.3	0.70	24.1	1.17
Ancillary nursing personnel	7.2	54.3	0.13	29.3	0.24	13.8	0.52	7.0	1.03
All other personnel	69.5	384.2	0.18	155.7	0.45	94.8	0.73	69.1	1.01
Total FTEs	109.7	613.5	0.18	263.3	0.42	154.0	0.71	105.6	1.04
FTEs per 100 Patient Census (Adjusted)									
Administrators	22.2	14.6	1.52	20.7	1.07	20.5	1.08	22.7	0.98
Nurses, licensed	130.2	157.9	0.82	151.1	0.86	161.4	0.81	100.5	1.30
Ancillary nursing personnel	32.9	53.6	0.61	64.1	0.51	55.4	0.59	29.1	1.13
All other personnel	319.9	378.9	0.84	341.3	0.94	380.1	0.84	287.9	1.11
Total FTEs	505.2	605.0	0.84	577.2	0.88	617.4	0.82	440.2	1.15

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	35	Health maintenance		Beds set up and staffed	3	Bassinets	6
Discharges	1,089	organization (HMO)	Yes	Discharges	82	Total births	109
Inpatient days	2,725	Preferred Provider		Inpatient days	999	Newborn days	213
		organization (PPO)	Yes				

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical:							
Adult medical-surgical, acute	1	24	692	2,192	25.0%	6.0	3.2
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	2	0	0	0	. %	0.0	.
Hospice	4	0	0	0	. %	0.0	.
Acute long term care	4	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	1	27	45	12.3%	0.1	1.7
Obstetrics	1	6	119	247	11.3%	0.7	2.1
Psychiatric	4	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	2	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	4	0	0	0	. %	0.0	.
Burn care	2	0	0	0	. %	0.0	.
Mixed intensive care	1	4	52	241	16.5%	0.7	4.6
Step-down (special care)	2	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	4	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	4	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

\* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

\*\* Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/asst. administrators	1	6	4.8	Radiological services personnel	4	1	4.4
Physicians and dentists	0	0	0.0	Occupational therapists	2	0	2.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	1	0	1.0
Registered nurses	11	25	27.7	Physical therapists	3	0	3.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	3	0	3.0
Licensed practical nurses	0	1	0.6	Recreational therapists	1	0	1.0
Ancillary nursing personnel	3	6	7.2	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	0	1	0.6
Nurse Practitioners	0	0	0.0	All other health professionals	2	11	6.7
Medical records personnel	6	5	8.6	All other personnel	8	47	28.6
Pharmacy personnel	4	0	4.0				
Clinical laboratory personnel	5	2	6.7	TOTAL	54	105	109.7

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Ladysmith

Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$16,962,346	Cash and cash equivalents	\$1,454,518	Current liabilities	\$2,110,919
Less deductions	6,015,217	Net Patient receivables	2,079,649	Long-term debt	0
Net patient revenue	10,947,129	Other receivables	16,739	Other liabilities	0
Plus other revenue	349,843	Land, bldgs and equip: Net	2,866,769	Subtotal	2,110,919
Total revenue	11,296,972	Other assets	113,135		
Less expenses	10,876,137			Unrestricted fund balance	5,653,485
Nonoperating gains/losses	33,364	Total Assets	\$6,530,810	Total liabilities & fund balance	\$7,764,404
Net Income	\$454,199			Restricted fund balances	\$0

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [ \$8,231,947]	48.5%	41.7%	1.16	43.8%	1.11	41.1%	1.18	49.0%	0.99
Medical Assistance [ \$2,001,866]	11.8%	9.0%	1.31	7.8%	1.51	8.2%	1.44	11.3%	1.04
Commercial [ \$5,797,011]	34.2%	43.2%	0.79	42.3%	0.81	45.2%	0.76	34.9%	0.98
All other [ \$931,522]	5.5%	6.1%	0.90	6.1%	0.90	5.5%	1.01	4.8%	1.14
Deductions as % of Total Gross Patient Revenue									
Medicare [ \$4,353,091]	25.7%	23.7%	1.08	23.2%	1.11	20.7%	1.24	21.6%	1.19
Medical Assistance [ \$1,174,124]	6.9%	6.0%	1.16	4.9%	1.40	4.6%	1.49	6.3%	1.10
Commercial [ \$264,609]	1.6%	9.4%	0.17	6.5%	0.24	7.3%	0.21	1.1%	1.42
Charity care [ \$76,706]	0.5%	1.2%	0.37	0.8%	0.56	0.7%	0.65	0.1%	3.98
All other [ \$146,687]	0.9%	1.4%	0.61	1.0%	0.84	0.5%	1.61	1.2%	0.74
Total deductions [ \$6,015,217]	35.5%	41.7%	0.85	36.4%	0.97	33.8%	1.05	30.3%	1.17
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	3.1%	5.1%	0.61	3.2%	0.96	4.2%	0.74	3.3%	0.94
Net gains/losses as % of net income	7.3%	5.3%	1.39	5.8%	1.27	3.5%	2.07	7.7%	0.95
Expenses as % of Total Expenses									
Salary/fringe benefit[ \$5,788,571]	53.2%	47.8%	1.11	52.1%	1.02	51.3%	1.04	54.6%	0.97
Supplies and services[ \$4,018,986]	37.0%	40.5%	0.91	36.4%	1.02	35.9%	1.03	37.3%	0.99
Capital component [ \$521,062]	4.8%	8.7%	0.55	8.1%	0.59	9.2%	0.52	5.0%	0.95
Bad debt [ \$547,518]	5.0%	3.0%	1.69	3.4%	1.47	3.6%	1.39	3.1%	1.64
Fiscal Statistics									
Operating margin	3.7%	6.1%	0.62	9.2%	0.40	7.1%	0.52	10.6%	0.35
Total hospital profit margin	4.0%	6.4%	0.63	9.7%	0.41	7.4%	0.55	11.4%	0.35
Return on equity	8.0%	10.0%	0.80	12.2%	0.66	9.9%	0.81	19.9%	0.40
Current ratio	1.7	2.5	0.69	3.0	0.58	3.8	0.45	2.2	0.80
Days in net patient accounts receivable	69.3	57.8	1.20	61.1	1.14	62.9	1.10	.	.
Average payment period	74.1	52.6	1.41	48.8	1.52	51.0	1.45	63.0	1.18
Equity financing	86.6%	56.2%	1.54	65.6%	1.32	55.6%	1.56	94.1%	0.92
Long-term debt to equity ratio	0.0	0.5	0.00	0.3	0.00	0.6	0.00	0.0	.
Times interest earned	.	5.0	.	9.2	.	5.0	.	.	.
Total asset turnover	1.7	0.9	1.96	0.8	2.11	0.7	2.32	1.6	1.06
Average age of plant: years	12.5	9.5	1.31	9.3	1.34	9.1	1.36	12.0	1.04
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	5.2%	.
Output gross rev (% of total gross pt. rev)	65.7%	44.1%	1.49	53.4%	1.23	61.8%	1.06	65.2%	1.01
Net Revenue Statistics									
Inpatient net revenue per discharge	\$4,331	\$7,870	0.55	\$5,095	0.85	\$4,633	0.93	\$4,115	1.05
Inpatient net revenue per day	\$1,418	\$1,834	0.77	\$1,516	0.94	\$1,631	0.87	\$1,220	1.16
Outpatient net rev per visit	\$220	\$343	0.64	\$342	0.64	\$306	0.72	\$212	1.04